

**1. What makes PEC's mission meaningful to you, and interests you about serving on the PEC Board of Directors?\***

I am interested in running for re-election to the PEC Board to further the positive results of my original election mission of; lowering rates, enhancing customer service and improving governance/transparency. I am also interested in implementing new technologies and exploring the opportunities of partnering with market leaders to utilize our transmission infrastructure to deliver affordable high speed broadband internet service to our membership.

**2. What education, skills, strengths or life experiences do you have that would benefit PEC?**

I have a college degree in business management, a work history in corporate communications, a successful past and present in local government elected public service. I have 9 years of experience as a Board Director of the PEC benefiting members with reduced rates, enhanced customer service, and more efficient governance with increased transparency.

**3. What other boards or committees have you served on or leadership positions have you held in the past?\***

I served eight years as a County Commissioner and currently serve as the Burnet County Judge. I was appointed by the Governor from 2009 until 2018 as a Commissioner on the Texas Commission on Law Enforcement. I serve on the Executive Committee of the Capital Area Planning Council of Governments. I serve on the Board of Capital Area Metropolitan Planning Organization that selects projects and funds TxDOT projects with the most recent funding cycle was \$400 million. I'm a founding board member of the Capital Area Regional Transportation Planning Organization.

**4. Are you familiar with the elements of the cooperative business model?\***

As a current PEC Board Director, I am very familiar with the cooperative business model as well as the seven cooperative principles as endorsed by the NRECA:

1. Voluntary and Open Membership
2. Democratic Member Control
3. Members' Economic Participation
4. Autonomy and Independence
5. Education, Training and Information
6. Cooperation among Cooperatives
7. Concern for Community

**5. How would you approach working with your fellow PEC Board of Directors to achieve collaboration and consensus?**

I would continue to focus on respect, communication and understanding with fellow Directors to achieve collaboration and consensus. It is imperative that all Directors should listen and ask questions while maintaining an open mind. Also, being considerate during deliberations and understand that we, as individuals, have our own ideas/initiatives. Even though consensus is not always achievable, it is very important to separate varying positions on topics such to not intermingle the outcome of one agenda item to interfere with the next.

*\*Resource: NRECA Director Recruiting Toolkit, March 2013*